ARTICLES OF INCORPORATION
OF
RONALD MCDONALD'S CHILDREN CHARITIES
OF PUERTO RICO, INC.

The undersigners, of the age of twenty-one years or over, for the purpose of forming a corporation pursuant to the provisions of the Corporation Act of the State of Puerto Rico, do hereby execute the following Articles of Incorporation:

FIRST: The name of the corporation is RONALD MCDONALD’S CHILDREN CHARITIES OF PUERTO RICO, INC.

SECOND: The purpose or purposes for which the corporation is organized are:

For Non Profit, charitable, educational and scientific purposes within the meaning of section 501 (c) (3) of the Internal Revenue Code of 1986, as amended ("Code"), or corresponding provision of any subsequent Federal tax laws, and Puerto Rico’s tax legislation, and in furtherance but not in limitation thereof, to make contributions and grants to corporations, trusts, or community chests, funds or foundations, organized and operated with, engage in whole or in part in, educating children, or providing for the essential needs of children or carrying on research as to physical and mental diseases and other disorders of children, or the diagnosis, prevention, and treatment thereof, no part of the net earnings of which inures to the benefit of any private shareholder or individual, and no substantial part of the activities of which is carrying on propaganda, or otherwise attempting to influence legislation, and which does not participate in, or intervene in (including the publishing or distributing of statements), any political campaigning on behalf of any candidate for public office, and to make grants to qualified physicians and scientists for the specific purpose of carrying on research as to physical and mental diseases and other disorders of children, and to make contributions and grants to the United States, to the Commonwealth of Puerto Rico, any other State, Territory, or any political subdivision thereof, or the District of Columbia, for exclusively public purposes.

None of the net earnings of this corporation shall inure to the benefit of any private shareholder or other individual. None of the property of the corporation
shall be distributed directly or indirectly to any member of the corporation. The corporation shall not carry on propaganda or otherwise attempt to influence legislation. In the event of the dissolution or liquidation of the corporation, any assets then remaining shall be distributed among such organizations as shall qualify at the time as exempt organizations described in Code section 501 (c) (3) and or Puerto Rico's tax legislation, as the trustees shall determine. The corporation shall not engage in any transaction or do or permit any act of omission which shall operate to deprive it of its tax exempt status under section 501 (c) (3) of the Code, or equivalent section of Puerto Rico's tax laws or regulations. The existence of the corporation shall be perpetual in the event of its operations shall not be liable for the payment of any debts. ($1,000.00)

1. The corporation will distribute its income for each taxable year at such time and in such manner as not to become subject to the tax for undistributed income imposed by section 4942 of the Internal Revenue Code, corresponding section of any future Federal Tax Code, or Puerto Rico's tax legislation or regulations.

2. The corporation will not engage in any act of self dealing as defined in section 4941 (d) of the Internal Revenue Code or corresponding section of any future Federal Tax Code, or Puerto Rico's tax legislation or regulations.

3. The corporation will not retain any excess business holdings as defined in section 4943 (c) of the Internal Revenue Code, or corresponding section of any future Federal Tax Code, or Puerto Rico's tax legislation or regulations.

4. The corporation will not make any investments in such manner as to subject it to tax under section 4944 of the Internal Revenue Code, or corresponding section of any future Federal Tax Code, or Puerto Rico's tax legislation or regulations.

5. The corporation will not make any taxable expenditures as defined in section 4945 (d) of the Internal Revenue Code, or corresponding section of any future Federal Tax Code, or Puerto Rico's tax legislation or regulations.

THIRD: The qualifications, rights and limitations of members shall be as set forth in the By-Laws of the corporation.

FOURTH: The address of the corporation's initial registered office is Calle Profesora Tómasa Lozada, # 5-N-1, Hermanas Dávila, Bayamón, 00619, and the corporation's initial registered agent at such address is
FIFTH: The number of Trustees constituting the first Board of Trustees shall be Diego Mellans, Miguel Santín, Kelly Hassin and José A. Pojo and the names and addresses of the persons who are to serve as such Trustees are as follows:

Diego Mellans
McDonalds 65 Inf.
P.O. Box 29086
65th Inf. Station
Río Piedras, P.R. 00929

Miguel Santín
Calle Calderón de la Barca
Número W-4-5
Urb. Húcares
Río Piedras, P.R. 00926

Kelly Hassin
McDonalds Corporation
5200 Town Center Circle
Suite 500
Boca Raton, Florida 33432

José A. Pojo
Calle Patio Hills 9-A
Torrizar Alto
Guaynabo, P.R. 00657

SIXTH: The names of the Incorporators are:

\[\text{Signature of Incorporators}\]

Affidavit number: 1031

Sworn and suscribed before me by Diego Mellans, Miguel Santín, Kelly Hassin and José A. Pojo all personally known by me, in San Juan, Puerto Rico on May 15, 1990.

\[\text{Signature of Notary Public}\]